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12. Seven-Test Assessment

Use separate lenses to reveal consequences a single score would hide.

Date / Time	Project / Initiative	Record / Tracking No.	Status / Version

Purpose	Examine utility, efficiency, effectiveness, fairness, legitimacy, adaptability, and sustainability before deciding what changes.
Use when	a capability or service is working but its broader value, burden, trust, adaptability, or sustainability is uncertain.
Book / Guide reference	The AI-Enabled One-Person Firm — Chapter 5; Practitioner Field Guide 8.B
Capability / Service / Commitment	**Assessment Period / Decision Ahead**

Assessment lenses

Assessment lens	Evidence / Observation	Concern / Tradeoff	Implication for Next Decision
Utility Is it useful to the people it is meant to help?			
Efficiency Is the value worth the time, money, and attention used?			
Effectiveness Is it producing the result that justified the effort?			
Fairness Are benefits, burdens, and access acceptable?			
Legitimacy Does the arrangement earn necessary trust and support?			

Adaptability Can it change when conditions change?			
Sustainability Can it continue within the available capacity and intended working life?			

Key questions	• Which test could change the next decision? • Where does strength in one area conceal weakness in another?
Key considerations	• No total score • Use evidence appropriate to each test • Assessment is part of learning • Conditions change
Possible next moves	• Continue • Improve specific weakness • Run a bounded test • Reframe / reconsider commitment

Most Important Evidence / Gaps

Assessment-Informed Decision

What to Watch Before Next Review